

AGENDA

Senate of the Urbana-Champaign Campus
February 4, 2013; 3:10 pm
Levis Center

- I. Call to Order** – Chancellor Phyllis Wise
- II. Approval of Minutes** – December 3, 2012
- III. Senate Executive Committee Report** – Chair Matthew Wheeler
- IV. Chancellor’s Remarks** – Chancellor Phyllis Wise
- V. Questions/Discussion**
- VI. Consent Agenda**

These items will only be distributed via www.senate.illinois.edu/130204a.asp. If a senator wishes to move an item from the Consent Agenda to Proposals and have copies at the meeting, they must notify the Senate Office at least two business days before the meeting. Any senator can ask to have any item moved from the Consent Agenda to Proposals.

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| EP.13.07 | Proposal to Establish a Master of Engineering Degree in the College of Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.08 | Proposal to Establish a New Major in Materials Engineering in the Department of Materials Science and Engineering, College of Engineering for the degree of Master of Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.09 | Proposal to Establish a New Combined Bachelor of Science in Materials Science and Engineering-Master of Engineering with a Major in Materials Engineering in the Department of Materials Science and Engineering, College of Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.11 | Proposal to Establish a Major in Engineering in the College of Engineering for the degree of Master of Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.12 | Proposal to Establish a Graduate Concentration in Energy Systems within the Master of Engineering Degree in the College of Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.16 | Proposal from the Graduate College and the College of Engineering to terminate the Master of Science and the Doctor of Philosophy in Environmental Science in Civil Engineering, in the Department of Civil and Environmental Engineering | Educational Policy (G. Miller, Chair) |
| EP.13.19 | Proposal from the College of Liberal Arts and Sciences to establish a new graduate minor in Queer Studies, in the Department of Gender and Women's Studies | Educational Policy (G. Miller, Chair) |
| EP.13.21 | Proposal from the College of Agricultural, Consumer and Environmental Sciences (ACES) to establish a new undergraduate minor in Food and Agribusiness Management, in the Department of Agricultural and Consumer Economics (ACE) | Educational Policy (G. Miller, Chair) |

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| EP.13.25 | Proposal from the Graduate College and the College of Liberal Arts and Sciences Agricultural and Applied Economics | Educational Policy (<i>G. Miller, Chair</i>) |
| EP.13.27 | Proposal from the College of Liberal Arts and Sciences to eliminate the concentration in Hebrew Language and Literature in the Bachelor of Arts in Linguistics | Educational Policy (<i>G. Miller, Chair</i>) |
| EP.13.28 | Proposal from the College of Liberal Arts and Sciences to rename the Bachelor of Arts in Russian Language and Literature to Slavic Studies | Educational Policy (<i>G. Miller, Chair</i>) |
| EP.13.29 | Proposal from the College of Liberal Arts and Sciences to establish a New Major Leading to a Master's of Science in Plant Biotechnology in Conjunction with a Professional Science Master's Concentration within the Department of Plant Biology | Educational Policy (<i>G. Miller, Chair</i>) |

VII. Proposals (enclosed)

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| CC.13.08 | Nominations for Membership on Standing Committees of the Senate | Committee on Committees (<i>P. Kalita, Chair</i>) | 1 |
| GP.13.03 | Proposal to Establish the Confucius Institute | General University Policy (<i>N. Burbules, Chair</i>) | 3 |
| GP.13.06 | Proposal to Establish the TIAA-CREF Center for Farmland Research | General University Policy (<i>N. Burbules, Chair</i>) | 9 |

VIII. Current Benefits Issues (5 min.)

Bill Williamson, Representative from the Faculty and Academic Staff Benefits Committee

IX. Reports (enclosed)

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| HE.13.03 | FAC/ IBHE Report – November 16, 2012 | A. Aminmansour | 15 |
| HE.13.04 | FAC/ IBHE Report – December 7, 2012 | A. Aminmansour | 17 |
| HE.13.05 | FAC/ IBHE Report – January 18, 2012 | A. Aminmansour | 19 |
| UC.13.04 | USC Report – November 28, 2012 | J. Tolliver | 21 |
| UC.13.05 | USC Report – January 17, 2012 | J. Tolliver | 25 |
| SC.13.10 | BOT Observer Report – November 8, 2012 | B. Gebhardt | 29 |

X. Coursera Update (~10 min.)

The format will be as follows: 5 minute presentation with 5 minute follow-up.

XI. Committee of the Whole (~40 min.)

The Senate will discuss collective bargaining and faculty unionization.

The format will be as follows: 10 minute presentation supporting the issue, 10 minute presentation opposing the issue, and 20 minutes for questions and answers.

XII. New Business**XIII. Adjournment**

Minutes
Urbana-Champaign Senate Meeting
December 3, 2012

A regular meeting of the University of Illinois at Urbana-Champaign Senate was called to order at 3:12 pm on the 3rd floor of the Levis Center with Provost Ilesanmi Adesida presiding and Professor Emeritus Kenneth E. Andersen as Parliamentarian.

Approval of Minutes

12/03/12-01 The minutes from November 5, 2012 were approved as amended.

Senate Executive Committee Report

Matthew Wheeler (ACES), Faculty Senator and Chair of the Senate Executive Committee (SEC), requested floor privileges be granted for Matti Bunzl, Director of the Program in Jewish Culture and Society and Bruce Rosenstock, Department of Religion, to speak to EP.13.10; Jack Dempsey, Executive Director of Facilities and Services (F&S) and Helen Coleman, Director of Construction and Planning at F&S, to speak to CO.13.01 and CO.13.02; and Stephanie Lage, Office of Sustainability to speak to GP.13.04.

12/03/12-02 Floor privileges were granted as requested without objection.

Faculty senators Joyce Tolliver (LAS) and Susan Curtis (BUS) and student senator Eric Federico (LAS) served as tellers for the meeting.

Chair Wheeler noted that there are several nominations on today's agenda, and two proposals from the General University Policy committee (GUP) to create new centers. Wheeler requested that senators remain to vote for these important items.

Chancellor's Remarks

Provost Adesida gave remarks in the absence of Chancellor Wise. Adesida reported that there were meetings on two of the Visioning Excellence topics, Social Equality and Cultural Understanding, and Energy and the Environment, held the previous week. Suggestions have been made about moving forward.

Adesida noted that he has been visiting colleges and departments similarly to the Chancellor's Listening and Learning tour. He commented that there are tremendous activities taking place on this campus. There is a need to come together to make a greater impact and strive for excellence in all areas, and also to help in determining where and how to invest.

The President of the CIC (Committee on Institutional Cooperation) agreed to an increase in the CIC, and is trying to determine the optimum size of the BigTen in the CIC.

Questions/Discussion

No questions.

Consent Agenda

Hearing no objections, the following proposals were pronounced approved by unanimous consent.

12/03/12-03 EP.13.10* Proposal to Establish the Jewish Studies Concentration within the BALAS in Interdisciplinary Studies

10/08/12-04 EP.13.15* Proposal from the College of Fine and Applied Arts to Rename the BMUS in Music History as the BMUS in Musicology

Proposals (enclosed)

12/03/12-05 CC.13.06* Nomination to the State Universities Retirement System Members Advisory Committee (SURSMAC)

On behalf of the Committee on Committees, committee member Joyce Tolliver, moved approval of the nominee for SURSMAC on proposal CC.13.06. There were no floor nominations and nominations were declared closed.

12/03/12-06 By unanimous consent, the nominee on CC.13.06 was approved.

12/03/12-07 CC.13.07* Nominations for Membership on Standing Committees of the Senate

On behalf of the Committee on Committees, committee member Joyce Tolliver, moved approval of the nominee on proposal CC.13.07. There were no floor nominations and nominations were declared closed.

12/03/12-08 By unanimous consent, the nominee on CC.13.07 was approved.

12/03/12-09 SC.13.09* Nomination for Membership on Committee on Committees

On behalf of SEC, Chair Wheeler moved approval of the nominee on proposal SC.13.09. There were no floor nominations and nominations were declared closed.

12/03/12-10 By unanimous consent, the nominee on SC.13.09 was approved.

12/03/12-11 GP.13.02* Proposal to Permanently Establish the Grainger Center for Electric Machinery and Electromechanics

General University Policy (GUP) Chair Nicholas Burbules noted that the Grainger Center has been on campus since 1999 and runs completely on endowment funds. He added, for future reference, that Center creation, changes, and closings will be transitioned to the Educational Policy Committee.

12/03/12-12 On behalf of the GUP Committee, Chair Nicholas Burbules moved approval of GP.13.02.

12/03/12-13 By voice vote, the motion to approve GP.13.02 passed.

12/03/12-14 GP.13.04* Proposal to Establish the Center for a Sustainable Environment in the Office of the Chancellor

GUP Chair Nicholas Burbules noted that this Center will be supported mostly by endowment and very minimal state funds. The Center is at the campus level and does not belong to any one department.

12/03/12-15 On behalf of the GUP Committee, Chair Nicholas Burbules moved approval of GP.13.04.

12/03/12-16 By voice vote, the motion to approve GP.13.04 passed.

12/03/12-17 SP.13.04* Proposed Amendments to the *Statutes* Regarding the Title of the Chancellor

University Statutes and Senate Procedures (USSP) Chair William Maher introduced the proposal. Maher reminded the Senate that Chair Wheeler appointed Tolliver, Maher, and Mallory to ensure that the process was followed, this committee felt the process was followed. Unlike the usual process of a campus Senate proposing changes to the *Statues*, this proposed change came from the Board of Trustees (BOT) to the Senates. There does not seem to be a limit on what advice can be given, and no policy that the BOT has to follow any given advice.

12/03/12-18 On behalf of USSP, Chair Maher moved approval of SP.13.04, the proposed amendments to the *Statutes* regarding the title of the Chancellor.

Discussion included a comment from Thomas Anastasio (LAS) that he felt President Hogan previously added the title of "Vice President" to point out the chain of command. USSP Chair Maher responded that what is reflected in the proposal is the switching of "Vice

President/Chancellor” to “Chancellor/Vice President”. USSP is not suggesting the removal of “Vice President” from the title.

Faculty Senator Kagan (LIBR) disagreed and felt that this suggested change is not a semantic change, but a show of power and a move towards centralization. SEC Chair Wheeler replied that he was the University Senates Conference (USC) chair in 2010 when the change was made, and that the organization chart has always shown that the Chancellors report to the President. The addition of Vice-President was an attempt to make this clearer.

12/03/12-19 By voice vote, the motion to approve SP.13.04 passed.

12/03/12-20 CO.13.01* Resolution on Internal Policy Changes to Expedite Renovations

The Senate Committee on Campus Operations Chair Benjamin McCall introduced the proposal. Campus Operations committee members have taken a great deal of time discussing renovations. Facilities and Services (F&S) is now focusing on streamlining rather than focusing on cost and risk. This proposal asks for streamlining of internal procedures.

12/03/12-21 On behalf of Campus Operations, Chair McCall moved approval of CO.13.01.

12/03/12-22 By voice vote, the motion to approve CO.13.01 passed.

12/03/12-23 CO.13.02* Resolution on Legislative Relief to Expedite Renovations

The Senate Committee on Campus Operations Chair Benjamin McCall noted that this proposal recommends that the President seek relief from the legislature, and ask that governmental relations report to Campus Operations on the progress every year.

12/03/12-24 On behalf of Campus Operations, Chair McCall moved approval of CO.13.02.

12/03/12-25 By voice vote, the motion to approve CO.13.02 passed.

12/03/12-26 RS.13.02* Resolution Proposing the Creation of a Comprehensive Integrity Statement

Student Senator Keenan Kassar noted that there is no central or comprehensive integrity statement. This resolution is not a policy, but rather a statement to promote good will.

12/03/12-27 Student senator Keenan Kassar moved approval of RS.13.02.

12/03/12-28 Student senator Maskeri (LAS) moved to amend the proposal by changing “University” to “University of Illinois at Urbana-Champaign”. The motion was seconded and passed by voice vote.

12/03/12-29 By voice vote, the motion to approve RS.13.02 passed.

Current Benefits Issues

Faculty and Academic Staff Benefits Chair John Kindt reminded those present that University resources cannot be used in support of any political activities and any political activities must not interfere with employment obligations to the University. Kindt noted that the HMO contracts have been extended until next fiscal year.

New Business

No new business.

Adjournment

The meeting adjourned at 3:52 pm.

Jenny Roether, Senate Clerk

*Filed with the Senate Clerk and incorporated by reference in these minutes.

**UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE**

Committee on Committees
(Final; Action)

CC.13.08 Nominations for Membership on Standing Committees of the Senate

Conference on Conduct Governance

To fill student vacancies created by the resignation of Monte Beate and Ryan Young.

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|-------------|-----|-------------------|
| Tim Knudsen | LAW | Term Expires 2014 |
| Casey Thiel | LAS | Term Expires 2014 |

Library

To fill a student vacancy created by the resignation of Andrew Putch.

| | | |
|-----------------|-----|-------------------|
| Mitchell Dickey | LAS | Term Expires 2013 |
|-----------------|-----|-------------------|

University Student Life

To fill a student vacancy created by the resignation of Gregory Ballweg.

| | | |
|---------------|-----|-------------------|
| Jenny Baldwin | LAS | Term Expires 2013 |
|---------------|-----|-------------------|

Committee on Committees

Prasanta Kalita, Chair
Michael Biehl
Marni Boppart
Harley Johnson
Tim Flanagan
Steve Letourneau
Jim Maskeri
Daniel Michaelson
Joyce Tolliver
Jenny Roether, *ex officio*

Nominations from the floor must be accompanied by the nominee's signed statement of willingness to serve if elected. The statement shall be dated and include the name of the position to be filled. If present, the nominee's oral statement will suffice.



Proposal to the General University Policy Committee

TITLE OF PROPOSED CENTER OR INSTITUTE:

Confucius Institute

DESCRIPTION OF THE CHARTER:

- Detail the charter or mission of the proposed center/institute.
Community outreach on Chinese language and culture, Chinese language testing research, general support for Chinese studies activities on campus.
- Discuss the center/institute's alignment with the strategic direction of the campus/college/school/department.
The Confucius Institute will be overseen by International Programs & Studies, in close collaboration with the College of Education and the Center for East Asian and Pacific Studies (CEAPS) as well as the Chinese language program in the Department of East Asian Languages and Cultures (EALC). The CI is fully aligned with the strategic direction of all participating units through its support for research (College of Education/Dept. of Educational Psychology), community outreach (CEAPS), and non-credit Chinese language teaching (EALC)
- What is the proposed time period for existence of the center/institute?
The institute will be temporary, with an expected duration of five years, assuming yearly renewal of funding support from the Chinese Ministry of Education. The recent MoU on the intent to establish a Confucius Institute specifies the five-year time frame as well as the year-to-year funding approach.

At the end of the five year period, the institute will go through a review process. The review will look at the institute's success in achieving its mission, its performance in attracting external funding, and its record in preserving institutional autonomy, institutional neutrality, and academic freedom. If the review results in a positive assessment according to these criteria, a proposal for permanent institute status will be submitted to the Faculty Senate via the Senate Committee on Educational Policy. Should the review have a negative outcome, the institute may be terminated.

- Describe the center/institute's Public Engagement activities as they relate to the charter or mission, if any.
The CI will provide community outreach for local schools and the general public on Chinese culture and language.

JUSTIFICATION:

- How does the formation of this center/institute fulfill needs not already met by other entities on campus/college/school/department?
The establishment of the CI is a precondition for receiving funding from the Chinese Ministry of Education. The proposed activities, to be carried out by the CI and other participating units, will either not take place or be performed at a much lower level without this funding.
- How will the center/institute help position the campus/college/school/department in a current or emerging field of inquiry?
The CI will dramatically strengthen research on a computerized and web-based version of the HSK (Chinese Proficiency Test); on refinement and validation of the psychometric procedures for the current Paper & Pencil based HSK test batteries; and on adapting the HSK to the US market.

PROPOSED STRUCTURE:

- Describe the direct reporting line(s) of the proposed center/institute. How will the center/institute be situated in the organization's hierarchy?
The proposed CI at Illinois will be a unit within International Programs and Studies (IPS), with a direct reporting line to the Director of IPS who reports to the Provost. The CI director will also report to the CI Board of Directors. As with all other CIs, the Board of Directors is composed of representatives from the host university (Illinois), the Chinese partner university (Jiangxi Normal University), and Confucius Institute headquarters. Typically, the host and the partner universities are represented by the Chancellors/Presidents or the senior international officers, along with additional senior administrators. CI Headquarters representation is typically achieved through a representative from the local Consulate General. Typically, the Board of Directors will have co-chairs from the host university and the partner university.

In addition, similar to other CIs, we will establish an advisory committee with members drawn from campus and community stakeholders to support and advise the CI director. From campus, this advisory community will include the director of the Center for East Asian and Pacific Studies, the head of East Asian Languages and Cultures, the director of the Chinese Language Program in EALC, and the head of the Department of Educational Psychology. A representative from Unit IV will also be included in the advisory committee.

Following approval of the Confucius Institute, we will create formal Memoranda of Understanding outlining the relationship between IPS and the Confucius Institute on one side, and the College of Education and the Center of East Asian and Pacific Studies on the other. These documents will spell out issues including the role of personnel, the distribution of ICR, and communication protocols.

- Describe the proposed organizational structure and how the structure will permit the center/institute to meet its stated objectives.

The CI will include a Language Testing and Research Facility (LTRF), physically located in the College of Education, and a community outreach component, closely aligned with the existing outreach efforts by the Center for East Asian and Pacific Studies.

- Describe the staffing needs of the center/institute and plans for the leadership of the center/institute.

Hua-Hua Chang, Professor of Educational Psychology and Psychology, will serve as the director of the CI. In addition, CI staff will include a full-time program coordinator, and four graduate assistants.

ACADEMIC IMPLICATIONS:

- List affiliated faculty and staff.

Hua-Hua Chang

Dr. Chang is a Professor who holds a joint appointment with Educational Psychology and Psychology. Before moving to academia, he spent nine productive years in the testing industry, at Educational Testing Service and National Board Medical Examiners. His research interests include Psychometric Theory, Computerized Adaptive Testing, Cognitive Diagnosis, Large Scale Assessment, and Test Equity. Currently, he serves as Editor-In-Chief of the Applied Psychological Measurement and Precedent of the Psychometric Society. He also serves as Guest Professors at Beijing North University, North East Normal University and Jianxi Normal University.

Jeffrey Douglas

Dr. Jeff Douglas is a Associate Professor in the Department of Statistics. His research interests include Item Response Theory in Educational and Psychological Testing, Multivariate Latent Variable Methodology for Complex Statistical Surveys and Instruments, and Assessment of Health Quality of Life. Currently he serves as Associate Editors for Psychometrika and Statistics and Its Interface.

Jinming Zhang

Dr. Zhang is an Associate Professor in the Department of Educational Psychology. He received his Ph.D. in Statistics from UIUC. Dr. Zhang is also a Guest Professor of Beijing Language and Culture University, Beijing, China. From 1995 to 2008 he worked as Associate Research Scientist, Research Scientist, and Senior Research Scientist in the Division of Research and Development at Educational Testing Service (ETS). His research interests focus on theoretical and applied statistical issues involved with educational and psychological measurement, specifically, multidimensional item response theory (MIRT), dimensionality assessment procedures, large-scale assessment, and test security.

Jerome Packard

Dr. Jerome Packard is a Professor of Chinese, Linguistics, and Educational Psychology. He specializes in Chinese linguistics, Chinese word structure, Chinese psycholinguistics, and

Chinese language acquisition and pedagogy. His current research interests include sentence processing in native Mandarin speakers and learners of Mandarin as a second language, and the acquisition of reading by Chinese children in China.

- Will tenure-stream faculty hold appointments in the unit? If so, describe the structure of the appointments.

No

- Describe any plans for the center/institute to offer courses or academic programs.
The CI will not offer any for-credit courses. The CI will support research as described above, and will provide financial support for academic programs offered by Center for East Asian and Pacific Studies (CEAPS) as well as the Chinese language program in the Department of East Asian Languages and Cultures (EALC).

BUDGET AND FUNDING STRATEGY:

- Detail an initial budget.
The initial budget will consist of a \$150,000 startup grant from the Chinese Ministry of Education, matched by already committed funds from campus, the College of Education, and IPS. The base funding will continue on an annual basis; however, once the CI is established, there will be opportunities for significantly larger funding from the Chinese Ministry of Education for specific projects under the CI umbrella.
- Describe the funding strategy, including any internal or external support, and if applicable, plans for replacing internal fund support with external funds.
*We plan to augment funding for the research component of the CI through additional grant proposals to **the Chinese Ministry of Education** and other funding agencies.*

OUTCOMES:

- Describe the criteria and outcomes that will be used to demonstrate the quality and effectiveness of the center/institute.
The research component of the CI will be evaluated by its ability to attract external funding as well as the quality of the research output. The outreach component will be evaluated by the number of events and activities offered, number community members reached, and by the number and quality of partnerships with schools and other community organizations.

CLEARANCES:

A letter of support from the unit to which the proposed center/institute will directly report must be included.

Proposal Sponsor:

Date:

Contact Information:



TITLE OF PROPOSED CENTER OR INSTITUTE:

TIAA-CREF *Center* for Farmland Research (*Center*)

DESCRIPTION OF THE CHARTER:

- Detail the charter or mission of the proposed center/institute.
 - The *Center* will undertake a set of research and outreach activities related to agricultural asset valuation and financial performance with emphases on farmland markets, factors influencing farmland values, taxation and use policy, farmland rental arrangements, commodity price relationships to income and valuation, impacts of non-farm activities, and other items related to an understanding of farmland and related asset values.
- Discuss the center/institute's alignment with the strategic direction of the campus/college/school/department.
 - The Department of Agricultural and Consumer Economics (ACE) has long been an international leader in farm-level research related to farmland valuation, leasing and investment performance. This *Center* is consistent with the Land-Grant mission and is vital in supporting activities related to the development of understanding of issues related to farmland valuation and policies impacting farmland – the single largest asset on the agricultural balance sheet. The formation of the *Center* will foster a coordination of research in the area and provide a much larger platform from which to continue and expand this leadership.
- Describe the center/institute's Public Engagement activities as they relate to the charter or mission, if any.
 - The *Center* will engage the lending community, investment community, farmland owners and operators, and policymakers at both the state and national level through outreach activities and research disseminated through a website maintained within ACE known as *farmdoc*. The *farmdoc* website has won numerous awards including the College of ACES Team award for Excellence, and the American Agricultural Economics Association award for Professional Excellence in Extension programs. Much of the research and outreach programming of faculty in ACE involved in commercial agriculture and finance activities is disseminated through *farmdoc*. The *Center* will develop and offer external seminars and participate in annual farmer and landowner-focused meetings. Members anticipated to be faculty affiliates in the *Center* will

have responsibilities for developing an annual farmland values and lease trends publication, as well as for conducting the background calculations necessary for implementing the ag-use valuation taxation methods in use in Illinois.

JUSTIFICATION:

- There are numerous individuals with active research agendas involved in farmland use, farmland rental arrangements and valuation research on campus, primarily in the Department of Agricultural and Consumer Economics. The *Center* will allow a coordinated set of activities to be fostered while providing enhanced visibility to the activities related to farmland valuation and performance.
- How will the center/institute help position the campus/college/school/department in a current or emerging field of inquiry?
 - Farmland is the single largest asset in the U.S. agricultural sector accounting for over 85% of the total value of the sector, at just over \$2 trillion. Its value derives from a complex set of relationships among income prospects, ownership preferences, tax and estate policy singularities, development potential, non-farm amenities, and support provided through federal policies targeting a safe and sound food supply. The farmland market is also characterized by high transaction costs, thin markets, and low aggregate leverage – characteristics often cited as impediments to the development of more traditional ownership shares. Ownership structure continues to evolve toward non-owner operators, often having shared ownership with non-farming relatives. Developing accurate measures of valuation and financial performance under alternative ownership and lease designs is of critical importance. Other new issues continue to emerge such as (i) understanding the impacts of energy markets on farmland values, (ii) identifying the impacts of changing federal farm policies, (iii) responding to initiatives related to means testing for social services, and (iv) taxation research under ag-use valuation, and so forth. The *Center* will assist in the development of leading-edge research approaches to these and other farmland valuation and farm policy issues impacting farmland markets.

PROPOSED STRUCTURE:

- Describe the direct reporting line(s) of the proposed center/institute. How will the center/institute be situated in the organization's hierarchy?
 - The *Center* will be a unit in the Department of Agricultural and Consumer Economics with faculty affiliates interested in farmland valuation and performance issues.

- The *Center* will have a Director and an advisory board with both faculty and representatives from TIAA. The advisory board will provide input to the research agenda supported by the *Center* and promote the activities of the Center. The Advisory Board will be composed of six members, with three members from TIAA or their designees, and three faculty members from ACE. Each member will serve for a renewable two-year term. At least one annual meeting of the Advisory Board will be held as determined by the Advisory Board. TIAA Advisory Board members will be chosen by TIAA or its designee. ACE Advisory Board members will be chosen by the Head of ACE in consultation with the Center Director. The Head of ACE will have full budgetary control of the Center.
- The Director will be appointed by the Head of ACE for renewable three year terms with consultation with the advisory board.
- Describe the proposed organizational structure and how the structure will permit the center/institute to meet its stated objectives.
 - The *Center* will have a Director and an academic professional, as well as faculty affiliates with interest in farmland valuation and use issues. Graduate students will be involved in projects of the *Center* and may assist with the development of outreach materials and activities. The *Center* will also utilize and provide support to *farmdoc* as the primary mode of external communication and delivery of outreach programs. The expenses of running the *farmdoc* enterprise are currently met with a mix of institutional and gift sources.
- Describe the staffing needs of the center/institute and plans for the leadership of the center/institute.
 - The staff of the *Center* will consist of a Director, an academic professional, computer programmers, and currently utilized support staff in the Department of ACE. The Director will be a tenured full professor in the Department of ACE.

ACADEMIC IMPLICATIONS:

- List affiliated faculty and staff.
 - See attached.
- Will tenure-stream faculty hold appointments in the unit? If so, describe the structure of the appointments.
 - Tenure-stream faculty will not hold appointments within the *Center*. The Director will be a tenured full professor with an academic appointment in the Department of ACE.
- Describe any plans for the center/institute to offer courses or academic programs.
 - The *Center* will support educational programs and curriculum development and will create and offer an annual workshop series targeting

farmland markets. There is potential to offer continuing education credit to professionals in accredited farmland manager and realtor professions.

BUDGET AND FUNDING STRATEGY:

- What is the proposed time period for existence of the center/institute?
 - The *Center* is intended to be created with permanent status.
- Detail an initial budget.
 - The proposed annual budget for the *Center* is approximately \$200,000. The Head of ACE will have full budgetary control of the Center. The funding will be provided through an endowment by TIAA-CREF and may be supported by existing Departmental and University funding sources during the accumulation period of three years. A portion of the income will be used to support expanded activities of *farmdoc* and associated websites. An academic professional will be hired in the Department of Agricultural and Consumer Economics. Support for projects conducted within the *Center* will use the bulk of the remaining funds. For example, the development of a spatial mapping of land ownership and use, tax and transfer records, data and annual calculations involved in the Illinois Department of Revenue taxation, assessment of farm bill proposals, annual surveys of farmland ownership, use and lease rates, etc. The Director will maintain his/her academic appointment in the Department of ACE, and will not impact teaching obligations in the unit.
- Describe the funding strategy, including any internal or external support, and if applicable, plans for replacing internal fund support with external funds.
 - TIAA-CREF has agreed in principle to provide \$5 million support over a three-year period. Support from earnings on the TIAA-CREF support is the major source of funding. Additionally, supporting funds for research projects will be actively sought from private and competitive funding sources. The *Center* will be self-supporting after the three-year accumulation phase.

OUTCOMES:

- Describe the criteria and outcomes that will be used to demonstrate the quality and effectiveness of the center/institute.
 - Criteria
 - External funding for research activities related to farmland research. Recognition of the *Center* as a leader in farmland related research and outreach through awards and press coverage, regionally and nationally. Publications and outreach activities providing a forum for informed discourse about farmland valuation, policy, and performance of the asset class.
 - Outcomes
 - Development of supporting funding for student based research and integration of the *Center* agenda into the *farmdoc* team activities.

Increased visibility across the state, region, and nation for research related to farmland valuation, policy, and the performance of the asset class. Source of high quality research-based information informing farmland-related investment, operational, and policy questions.

Paul Ellinger, Head and Professor, ACE
Proposal Sponsor:

Date: 1/2/2013

Contact Information:

pelling@illinois.edu
217-333-5503

List of Faculty and Staff Who Could be Affiliated with the TIAA-CREF Center for Farmland Research

| Faculty | | Department |
|----------------------------------|-----------|--|
| Paul | Ellinger | Agricultural and Consumer Economics |
| Bryan | Endres | Agricultural and Consumer Economics |
| Darrel | Good | Agricultural and Consumer Economics |
| Robert | Hauser | Agricultural and Consumer Economics |
| Scott | Irwin | Agricultural and Consumer Economics |
| Barrett | Kirwan | Agricultural and Consumer Economics |
| Mindy | Mallory | Agricultural and Consumer Economics |
| Nicholas | Paulson | Agricultural and Consumer Economics |
| Paul | Peterson | Agricultural and Consumer Economics |
| Gary | Schnitkey | Agricultural and Consumer Economics |
| Bruce | Sherrick | Agricultural and Consumer Economics |
| Academic Professionals and Staff | | |
| Mark | Althouse | Agricultural and Consumer Economics |
| Gary | Hoff | Agricultural and Consumer Economics |
| Dwight | Raab | Illinois Farm Business Farm Management |
| Program manager | | |
| Computer programmers | | |
| Graduate students | | |

TIAA-CREF Center for Farmland Research

Annual Budget

| | |
|---|-----------|
| Personnel: | |
| Director | \$10,000 |
| Program manager | 70,000 |
| Computer programmers/ web developments | 65,000 |
| Graduate student support | 20,000 |
| | <hr/> |
| | \$165,000 |
| Seminars | \$20,000 |
| Travel | 5,000 |
| Computer support | 10,000 |
| | <hr/> |
| Total | \$200,000 |
| Income from endowment | \$200,000 |

**UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE**
(Final; Information)

HE.13.03 Report on the November 16, 2012 meeting of the FAC to the IBHE.

The [Faculty Advisory Council \(FAC\)](#) of the [Illinois Board of Higher Education \(IBHE\)](#) held a regularly scheduled meeting at the [Lewis University](#) on Friday November 16, 2012 with 26 member institutions present. Special guests of the Council included Dr. Jeanette Mines, Lewis University's Academic Associate to the Provost as well as Dr. Al Phillips, IBHE Deputy Director for Planning and Budgeting.

The meeting was called to order at 8:30 AM by Chair Abbas Aminmansour. Dr. Mines welcomed FAC members to her campus and shared some demographics about Lewis University with FAC members.

The three caucuses of the Council (four year public universities; community colleges and private/independent institutions) met separately and reported back to the Council. The public universities caucus reported that it is working on development of a document on the value of higher education for public dissemination.

Steve Rock, FAC representative on the Illinois Student Assistance Commission (ISAC) Monetary Award Program (MAP) task force gave a brief update on the work of the group, which had met the day before. Rock reported that the task group is still trying to find consensus and running scenarios with assistance from the ISAC staff.

Dr. Al Phillips, IBHE Deputy Director for Planning and Budgeting gave a 90 minute presentation titled *The Future of Higher Education: Issues, Policy and Trends*. The presentation focused on funding for higher education including Performance Based Funding (PBF) as well as other relevant topics such as the role of MOOCs and online vs. hybrid education in the future. When asked, Dr. Phillips noted that he did not anticipate major changes in the PBF criteria next year.

After lunch, the Council held a discussion on the cost of textbooks and encouraged the Council Chair to plan a discussion with some major publishers at a future meeting, perhaps at the March FAC meeting.

During the Business portion of the meeting, the Council approved the minutes of its October 19, 2012 meeting at Danville Community College.

Under New Business, the Council held a discussion on the possibility of establishing Alternates for At-Large members of the Community College and Private Institutions caucuses. A draft proposed language for changing the Bylaws of the Council will be prepared by Council members Rock and Hyder for consideration at the next meeting. In addition, the Council encouraged its Chair to write a letter to IBHE Chairwoman and Executive Director and offer the Council's willingness and interest in participating, to the extent possible, in the upcoming search for a new Executive Director for IBHE.

The meeting adjourned at 2:45 PM. The next IBHE-FAC meeting is scheduled for December 7, 2012 at in Springfield hosted by the IBHE staff.

Respectfully submitted

Abbas Aminmansour

February 4, 2013

**UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE
(Final; Information)**

HE.13.04 Report on the December 7, 2012 meeting of the FAC to the IBHE.

The [Faculty Advisory Council \(FAC\)](#) of the [Illinois Board of Higher Education \(IBHE\)](#) held a regularly scheduled meeting at the President Abraham Lincoln Hotel in Springfield on Friday December 7, 2012 with 29 member institutions present. The December meeting of the Council is always held in Springfield and is hosted by the IBHE staff. The IBHE staff joined the Council for the meeting: Harry Bermann, Executive Director; Alan Philips; Jonathan Lackland and Daniel Cullen Deputy Directors; Associate Directors Ocheng Jany and Debbie Meisner-Bertauski. Other staff present included Eric Fisher; Rashid Robinson; Stephanie Bernoteit; Tracy Goodall; Gailyn Draper; Emily Chase and Shawna Mayer.

The meeting was called to order at 8:30 AM by Chair Abbas Aminmansour and reported on the plans for upcoming FAC meeting special guests including legislators and members of the Governor's staff.

The three caucuses of the Council (four year public universities; community colleges and private/independent institutions) met separately and reported back to the Council. The public universities caucus reported that it is working on development of a document on the value of higher education for public dissemination.

The Council held a discussion on the proposed plan for IBHE Faculty Fellows program. Aminmansour reported that he had held discussions with the new IBHE Interim Executive Director on the subject and that the Executive Director was to get in touch with Abbas after he had a chance to discuss the idea with his senior staff. Council members also discussed other issue of interest such as dual credit.

Speaking of future higher education funding, Deputy Director Lackland stated "expect cuts." Philips reported that over the last 15 years, funding for higher education (net of pension contributions) is down about 27.5%. Deputy Director Philips noted, \$1.6 billion has been approved for capital projects but the money has not been appropriated nor bonding authority granted. He added that delayed payments to higher education totals \$888 million. According to Philips, overall, the state owes \$7.5 to 8 billion in bills. FY14 issues include the fact that pension and Medicaid costs have increased at a higher rate than tax revenues so more budget cuts are needed. Philips commented that there will be some minor changes in the Performance Based Funding formulas for state universities for next year but it will likely stay the same for community colleges.

Interim IBHE Executive Director Berman commented on the changed status of higher education in the U.S. versus the rest of the world and highlighted the link between education, our economy, and our security. Dr. Berman noted a carved phrase in the 1900-era conference room at Western Illinois University that reads "Education is the Chief Defense of Nations". After lunch, the Council continued its discussion with IBHE senior staff on subjects such as credit transfer.

During the Business portion of the meeting, the Council approved the minutes of its November 16, 2012 FAC Meeting at Lewis University.

Under New Business, the letter from the university Presidents and Chancellors to the legislative leaders and Governor on funding of higher education was distributed and endorsed by the Council.

The meeting adjourned at 2:00 PM. The next IBHE-FAC meeting is scheduled for January 18, 2013 at Loyola University in downtown Chicago.

Respectfully submitted

Abbas Aminmansour

UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE
(Final; Information)

HE.13.05 Report on the January 18, 2013 meeting of the FAC to the IBHE.

The [Faculty Advisory Council \(FAC\)](#) of the [Illinois Board of Higher Education \(IBHE\)](#) held a regularly scheduled meeting at Loyola University in downtown Chicago on Friday January 18, 2013 with 31 member institutions present. Special guest of the meeting included Dr. John Pelissero, Provost of Loyola University Chicago; former Illinois Senator Miguel del Valle, Chair of the Illinois P-20 Council and David Tretter, President of the Federation of Independent Illinois Colleges and Universities.

Chair Aminmansour called the meeting to order at 9:00 AM. After introduction of members present, Dr. John Pelissero, Provost of Loyola University Chicago and a former FAC member welcomed the group. Provost Pelissero noted that there are about 675 full time faculty at Loyola with a student/faculty ratio of 14:1. Loyola had about 15,800 students enrolled in fall 2012 and it now has the most racially and ethnically diverse student body in its history. Dr. Pelissero touched upon some of the challenges facing higher education today and wondered how ready we are to face these challenges.

Chair Aminmansour reported on his discussions with the IBHE Executive Director on the subject of establishing IBHE Faculty Fellows program. He noted that the idea is create opportunities that benefit the research and scholarship of the interested faculty while helping IBHE gain more insight on research topics of high priority. Aminmansour noted that Executive Director Berman is in discussions with his senior staff and will get back to him once he has new information.

Allan Karnes noted that IBHE has secured approval on the hiring of a search firm and anticipated that the next steps in conducting the search will begin in the near future.

The three caucuses of the Council (four year public universities; community colleges and private/independent institutions) met separately and reported back to the Council. Community college and private institution caucuses have come up with a slate of names for election as Alternates to At-Large members for those caucuses. Elections will be held at the next FAC meeting.

Special guest and former Senator del Valle, Chair of the P-20 Council addressed the FAC and articulated this to the P-20 Council's goals including obtaining 60% of the Illinois population having post-secondary credentials by year 2025. FAC members noted that education should be viewed as a continuum and added that college readiness is a considerable issue for our institutions. FAC members offered senator del Valle to work with his council in accomplishing their mutual goals. Chair Aminmansour asked del Valle if he would consider including an FAC representative attending P-20 Council meetings as a non-voting member. Senator del Valle agreed.

After lunch, the third special guest David Tretter, President of the Federation of Independent Colleges and Universities, addressed the Faculty Advisory Council and spoke about the considerable contributions of his organization's member institutions to higher education in Illinois. Tretter held a question answer session with FAC members following his presentation.

Steve Rock, FAC representative on the Illinois Student Assistance Commission (ISAC) Monetary Award Program (MAP) task force gave a final update on the work of the group. He noted that task group had not been able to reach a consensus on a solution on some of the problems facing MAP funding and distribution. Therefore, the Task Group's report will not reflect significant changes to the current status. Rock reported a number of suggestions he and others had made to the task group, but had not been successful in convincing the group to adopt those recommendations.

During the Business portion of the meeting, the Council approved the minutes of its December 7, 2012 FAC Meeting at Lewis University.

Under New Business, the Council discussed a number of potential names from the three caucuses for possible appointments to the IBHE Faculty Fellow Program Steering Committee. Final elections of the nominees are to be held at a future FAC meeting.

The meeting adjourned at 3:05 PM. The next IBHE-FAC meeting is scheduled for February 15, 2013 at Kaskaskia College.

Respectfully submitted

Abbas Aminmansour

**UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE**
(Final; Information)

UC.13.04 Report on the November 28, 2012 meeting of the University Senates Conference held at the University of Illinois Springfield Campus.

The Conference membership list for 2012-13 can be found here:
<http://www.usc.uillinois.edu/membership.cfm>

The agenda for this meeting can be found here:
<http://www.usc.uillinois.edu/Documents/AGN-1128.12.pdf>

The Conference was joined by President Robert Easter, Vice-President of Academic Affairs Christophe Pierre, and Executive Director of Governmental Relations Katherine Laing. UIS Chancellor Susan Koch joined the Conference for lunch. The meeting was convened at 10:00 AM.

I. REMARKS FROM THE USC CHAIR:

Chair Burbules encouraged chairs of the four Conference committees to contact the chairpersons of their respective Board of Trustees committees and invite them to a Conference committee meeting during the spring semester. (The four committees, formed in August 2012, are: Academic Affairs and Research Committee, Finance, Budget, and Benefits Committee, Hospital and Health Affairs Committee, and Statutes, Governance, and Ethics Committee.)

The USC Chairman announced that the Board-appointed ad hoc committee to propose amendments to the Statutes and the General Rules has been expanded to include one more faculty member from each of the three campuses. Prasanta Kalita is the appointee from the Urbana campus.

II. REMARKS FROM THE PRESIDENT, and MEETING WITH PRESIDENT EASTER AND VICE-PRESIDENT PIERRE

President Easter reported to the Conference on his meetings with Speaker of the House Madigan about the University budget. The Conference also discussed the expected administrative reorganization of IT services, enrollment management, and the review of University-level administrative services.

1) University budget: As of Nov. 28, 2012, the State owed the University about \$500 million. President Easter described some of the proposals for restructuring the pension system, and explained that currently the focus of attention is on cost transfer from the state to the University. He expressed the view that, while it is likely that the University will have to take on more of the cost of pensions for its employees, our obligation should not exceed what we would pay into Social Security.

2) IT Reorganization: President Easter emphasized his belief that it is important to maintain local autonomy over IT administration and decision-making, and that this is compatible with finding ways to increase efficiencies in IT services. For example, he wondered whether it might not be more efficient and more convenient to use a common security and identity control system, and perhaps also a common email system. We learned that the reporting lines of the campus Chief Information Officers will revert to the campus level, although the CIOs will still maintain contact with the Executive Director of IT.

3) While each of the campuses has a procedure for an annual review of its budget (which on the Urbana campus is carried out in consultations with groups such as the Campus Budget Oversight Committee and the Deans' Budget Council), there is currently no such system in place for an annual review of the University Administration budget. President Easter has initiated such a review, with the goal of establishing a review structure that can be used for annual reviews at the UA level. His intention is to include consultation with end users in such a review process, as the input of those who use the system is very valuable.

President Easter has formed seven committees, each of which will review a particular office or function of University Administration. Each of the committees includes administrative officers, faculty members, and a dean, who serves as committee chair. The President would like the reports of the committees to be ready in March.

Chair Burbules expressed the Conference's support for this initiative, which indicates a commitment to trimming administrative expenses and eliminating inefficiencies in areas that will not directly impact our academic core.

4) Enrollment Management: Vice-President Pierre has been working with the Enrollment Management Advisory Council, which has met twice. Another meeting of the Council is scheduled for December, and will continue to meet regularly. The Council includes the three campus provosts, Associate Vice-President Richard Wheeler, and faculty member Carol Leff, a colleague from the Urbana campus.

Prof. Pierre explained that enrollment management has to do with crafting a student body that will allow the university to achieve its mission to serve the students of the state, be accessible and affordable, while also maintaining and enriching our reputation. The goal to maintain and enhance student and faculty quality and to provide quality education to students involves balancing the need for equitable access with the need to maintain the quality of our student body.

While funds spent on supplemental financial aid have increased from \$2 million 10 years ago to \$17 million, yield has decreased. (Yield refers to the percentage of accepted students who actually enroll.) The most frequently cited reason for not accepting our offer is related to financial issues.

Vice-President Pierre also reported that the Council is considering ways to improve our student record systems. There is interest in systems that can track student progress and allow for judicious intervention when students need extra attention. Such systems might improve our graduate rates while also improving the quality of education at the University.

III. MEETING WITH UIS CHANCELLOR SUSAN KOCH

Over lunch, Chancellor Koch gave an overview of the UIS student population, of whom about 16% are Latina/o and about 25% are African-American. The average student age on the UIS campus is 27. Chancellor Koch said one of her goals is to increase enrollments from the current 5000 students to 7000 students. She also suggested that more could be done to encourage students applying to the Urbana or Chicago campuses to consider UIS rather than enrolling in a different university. Chancellor Koch emphasized the centrality of education in the liberal arts to the UIS campus, in addition to its strength in public affairs education.

IV. MEETING WITH EXECUTIVE DIRECTOR OF GOVERNMENTAL RELATIONS KATHERINE LAING

Katherine (Kappy) Laing discussed three major aspects of her representation of University interests in meetings with legislators and governmental agencies: exemption authority, regulatory burden, and pensions. She summarized the ongoing discussions with the State University Civil Service System about SUCSS's proposal to eliminate universities' power to determine whether given positions should be classified as civil service or as academic professional positions.

She added her thanks to faculty members and academic professionals who had attended Merit Board hearings to explain the potential effects on University operations of such a change.

Relief from regulatory burden represents an ongoing effort, which Ms. Laing has placed high on her list of goals for this year. In particular, she is working to move procurement legislation more in line with the everyday reality of University operations.

Regarding changes to our pension plans, Ms. Laing reported that the legislature was hoping to approve a plan in January, but that it was difficult to predict outcomes. However, it seemed likely to her that we would see changes to the Tier II plan, which affects employees hired on or after January 1, 2011.

V. BUSINESS MEETING HIGHLIGHTS

1. Review of the *Statutes* and *General Rules* and drafting of proposed amendments: Chair Burbules reported that a series of proposed amendments would be forthcoming, some of which are designed to clarify ambiguous or inaccurate language, and some of which involve more

substantial revisions, such as proposed changes to the section on sanctions less than dismissal. The Conference's Statutes and Governance Committee has offered to sort through the proposed amendments once they are ready, with the aim of separating those that seem strictly stylistic from those requiring more discussion.

2. Senators from UIS reported that the second reading of ST-72 (revisions to the Statutes regarding academic freedom) would be held in December. The Urbana and Chicago campuses have already approved the proposed amendment.

3. Chairs of the four Conference committees reported on committee activities. Of note was the report of Don Chambers, chair of the Hospital and Health Affairs committee, which discussed several issues related to the University's health enterprise, including clarifying the roles of the Vice President of Health Affairs vis-a-vis the deans of the College of Medicine and the deans of health sciences. The Committee plans to meet with President Easter and other relevant officials. Peter Boltuc, chair of the Conference's budget committee, expressed his intention to meet with the chairs of campus Senate budget committees.

4. The Conference discussed opportunities for and impediments to cross-campus collaborations, and concluded that this topic should form the focus of the next USC presentation to the Board. Don Chambers (UIC), Peter Boltuc (UIS) and Joyce Tolliver (Urbana) were appointed to draft a statement, and Tolliver agreed to give the presentation.

5. We have been notified that all members of the Conference must complete training on the Open Meetings Act. Chairman Burbules promised to forward the link to the training site to all Conference members, and asked that we complete the training as soon as possible.

The meeting was adjourned at approximately 3:00 pm.

Respectfully submitted by Joyce Tolliver, USC Liaison

UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE
(Final; Information)

UC.13.05 Report on the January 17, 2013 meeting of the University Senates Conference

The Conference membership list for 2012-13 can be found here:

<http://www.usc.uillinois.edu/membership.cfm>

The agenda for this meeting can be found here:

<http://www.usc.uillinois.edu/Documents/AGN-0117.13.pdf>

The Conference was joined by Vice-President of Academic Affairs Christophe Pierre, Visiting Associate Vice-President for Academic Affairs Richard Wheeler, and Chancellor Phyllis Wise. The meeting was convened at 9:00 AM.

Chairman Nicholas Burbules welcomed Benet Deberry-Spence, UIC, who was joining the conference officially for the first time today.

I. HIGHLIGHTS FROM THE BUSINESS MEETING

1. ST 78/GR 47 (Proposal to revise the Statutes and General Rules to reverse the order of titles of Vice-President and Chancellor): The Conference discussed a proposal forwarded by its Statutes and Governance Committee that we report that all three senates had approved the proposed revision, and that we forward the further recommendations of Urbana's USSP, which proposed specific editorial changes, and which suggested that the Board consider eliminating the title "Vice-President" after the first mention of it in the *Statutes*.

Conference members voted to forward the entire USSP document along with a cover letter specifying that 1) all three senates support the suggested amendment; 2) we endorse the Urbana USSP's recommended editorial changes highlighted in yellow on the USSP document; 3) we also forward the further advice of the Urbana senate regarding the elimination of repetition in reference to the two titles.

2. ST 72: (Proposed amendments to the *Statutes* regarding academic freedom): All three senates have now approved the proposal. The Conference voted to forward the proposal to the President, along with its background statement.

3. OT-296: Proposal to amend the *Statutes* to allow USC to initiate amendments to statutes. The Conference voted unanimously to approve this proposal. Chair Burbules will insert this proposed amendment into the existing discussion about multiple revisions to the *Statutes*.

4. USC Report for March 27 meeting of the Board: Peter Boltuc (UIS) will give a presentation on academic freedom. Don Chambers and Joyce Tolliver agreed to join Prof. Boltuc in drafting the report.

5. Recalculation of apportionment of representation of campus senates on USC: The *Statutes* mandate that the relative apportionment of representatives from the three senates be based on the number of faculty members on each of the three campuses, and that this ratio be recalculated every five years. USC staff member Connie Sailor performed the recalculation and found that no change is necessary in the number of representatives from any of the three campuses.

6. OT-295: Proposed resolution on campus jurisdiction over the *Statutes* and *General Rules*: Discussion of this proposal will be carried over to the February meeting.

7. USC practices and the Open Meetings Act: the Conference's *Statutes* and Governance committee was charged with initiating a review of our governing documents and our existing practices in the context of the Open Meetings Act.

II. MEETING WITH VICE-PRESIDENT PIERRE AND VISITING ASSOC. VICE-PRESIDENT WHEELER

The meeting was dedicated to discussion of the planned review of academic units. Dr. Wheeler explained that the review is *not* designed to replace unit reviews, to provide a comprehensive review of any one department, to construct a "hit list" of underperforming departments, or to generate allocation or reallocation decisions. It is a review of units, not of programs within units, although information may be included on specific programs within the unit review.

It *will* be used to gather information about several aspects of academic unit productivity in a format that is compact and consistent across units; to provide a useful context for decision making at departmental, school, college and campus levels (although not *across* campuses); to develop a fuller understanding of relations among academic priorities, quality, costs, and revenue generation; and to provide a base for more extensive unit reviews if appropriate. The review is designed to help units plan, not for the University Administration to make decisions about the units.

Aspects considered will include scale (the size of the unit, the scope of its instruction, its research expenditures); diversity; distribution of teaching (who teaches what); rankings relative to nation, peer group, and campus; and the funding base in tuition and general revenue funds.

Most of the information will come from existing data bases.

Chair Burbules asked the Conference's Budget and Academic Affairs subcommittees to remain in contact with Dr. Wheeler about the review.

III. MEETING WITH CHANCELLOR WISE

The Chancellor spoke with Conference members about the campus Visioning Future Excellence at Illinois initiative, which is designed to address the question, "What is our responsibility to meet society's challenges, especially as a land grant university?"

The six issues identified through the Visioning exercises are: energy and the environment, social equality and cultural understanding, economic development, education, health and wellness, and information and technology. Six working groups were formed, one for each issue, to brainstorm specific aspects within each issue that our campus could work on over the next ten or twenty years. The groups then will meet a second time to formulate action plans for addressing those aspects. Each group includes representatives of the major campus stakeholders: faculty members, staff people, students, and administrative faculty members. By the end of February, all six groups will have finished their meetings. The Chancellor will then meet with her cabinet and with the deans to form a general campus action plan. Chancellor Wise sees the Visioning initiative as a general framework for strategic planning.

Chancellor Wise also spoke with us about the crucial question of how we will find the resources to continue to carry out our mission at a time when state and public support is dramatically decreasing.

The meeting was adjourned at 1:35pm

Respectfully submitted by Joyce Tolliver, USC Liaison

**UNIVERSITY OF ILLINOIS
URBANA-CHAMPAIGN SENATE**
Urbana Senate Observer
(Final; Information)

SC.13.10 Report on the November 8, 2012 meeting of the Board of Trustees held at the University of Illinois at Springfield campus.

The open meeting of the Board of Trustees of the University of Illinois was called to order by Chairman Kennedy at 9:45 a.m. The Board had previously met in executive session beginning at 8:00 a.m. Chair Kennedy introduced President Easter who recognized several guests at the meeting, spoke briefly on cost containment measures, and lauded several members of the University of Illinois community for their recent accomplishments. Following, Chair Kennedy recognized University of Illinois Alumni and Student vocalists who sang a creative interpretation of the State song, ILLINOIS, in recognition of the arts.

Chancellor Susan Koch was recognized and welcomed the Board to the Springfield campus. She mentioned that the University of Illinois at Springfield (UIS) takes great pride in a liberal arts foundation and prioritizes growth, talent, and the facilities of its campus. The Student Union building project is underway with a committee of students, faculty and administrators formed and a financing plan prepared. Chancellor Koch said that the core strengths of UIS are: a teaching-focused academic experience; abundance of opportunities; right-sized supportive community; and a tradition of educating public servants. She continued by commenting that UIS is the second ranking public regional university in the Midwest; the campus boasts two Pulitzer Prize Winners: Deb Peterson & Kathy Best; and UIS Tube is live on Youtube at youtube.com/uistube. She finished her presentation with a video on the Emiquon Wildlife Preserve.

Chairman Kennedy recognized Trustee Edward McMillan to report on the Audit, Budget, Finance and Facilities Committee meeting. His report mentioned its minutes were approved without corrections or additions, the Committee was reported to by Vice President Pierre on financial aid, Vice President Knorr on finances, and Vice President Bass on diversity and proposed capital recommendations. Further, the Committee was presented to by vendor suppliers including Fisher Scientific, OfficeMax and US Foods, who, it was remarked, all boast impressive diversity initiatives.

Chair Kennedy recognized Trustee Strobel who presented a report on the Governance, Personal, and Ethics Committee meeting. She spoke regarding Freedom of Information Act (FOIA) Operations over 2012 and concluded that the amount of FOIA requests will continue at a relatively similar pace in the future as it has become a regular part of how media operations. With more recent efforts, there is a much more solid process for timely dealing with FOIA requests, and it is now possible to record all FOIA requests and track trends. The Committee heard a presentation by Maureen Parks on sexual abuse prevention and discussed the university policy on conflict interest.

Chairman Christopher Kennedy welcomed a presentation by Dr. Koritz on the University Healthcare Systems Committee Meeting. Dr. Koritz remarked that the financial and construction plans for the

University medical center in Chicago are on schedule. At the committee meeting, Dr. Garcia and Dean Rush gave an update on College of Medicine in Peoria. Dr. Koritz stressed the need for an increased budget for infrastructure updates at the Hospital in Chicago and discussed a bond funding mechanism for infrastructure updates.

Dr. Koritz spoke concerning the UI Medical Mission Vision and that the election results give us a more clear indication of the future. His opinion is that there will be far reaching changes in medicine in the next two years, much more rapid than in the past. Regulatory requirements are changing and how payments are made and received. He cautioned that we may have to respond with "Greater alacrity... or we risk being swept downstream...must be nimble to adapt to changes in the marketplace." He concluded by remarking that almost 30% of the entire university budget is supporting the University of Illinois' medical operations.

Brief remarks by Kennedy were followed by recognition and a report on the Academic and Student Affairs Committee meeting by Trustee Hasara. Dr. Keyes presented appointments of ICA Staff and faculty staff at the last meeting and several important new hires were made, including Dan Peterson's appointment presented by Chancellor Wise. Trustee Hasara remarked that a priority must be to preserve quality faculty and students in declining revenue and to ensure access from low-income families. Provost Adesida presented to the Committee that student perception and demand for the degree programs are the chief determinant in continuing programs. Six doctoral programs are closing and four are being restructured.

Chair Kennedy concluded the session of reports and moved to voting. Trustee Lawrence Oliver could not attend the meeting and sends his regards. On the Voice Vote Agenda, All items passed unanimously: 1-10. On the Roll Call Agenda, all items passed unanimously except #17, wherein one Trustee abstained.

Next, Chair Kennedy recognized Chancellor Koch, who presented a Dashboard Report on the status of UIS. She reported on the Student Access Enrollment and Outcomes initiative and that her office examined their relative Peer Group. Enrollment growth is a top institutional priority for UIS, which started admitting a full freshman class in 2006. The Freshman Class size increased 16% in fall, and UIS has strong standards for admission, ahead of its peers. The student body of UIS is increasing in diversity, up 21% for underrepresented groups, but ACT scores are slightly below its peer average. The Chancellor further remarked that UIS is traditionally good with transfer enrollments, but a goals remain to: recruit well-underrepresented transfer students; boost recruitment efforts; further develop living-learning communities. She finally remarked that UIS' higher graduate enrollment than most peers can be attributed to the Computer Science program. Next, Chancellor Koch discussed Tuition and Financial Aid, noting that the percentage of students receiving financial aid is increasing, and their task should be to increase financial aid and deploy aid as strategically as possible and to seek to maintain the percent of student getting Pell grants. Concerning Faculty affairs, the number of tenure system faculty is close to peer median; UIS has a higher percentage of faculty from underrepresented groups than the median while maintaining a lower student to faculty ration than its peer median. However, the average faculty salaries are lower than the peer median, representing a big concern with the administration. Concerning finances, instructional expenses are higher than the peer median, and UIS considers itself in a different advancement peer group because of the number of private institutions in its academic peer group. UIS receives less gift income than the peer median though it did surpass its campus goal in Brilliant Futures Campaign. Alumni give at a rate similarly to the peer median, but there is a smaller

endowment per student. This is attributed to the “young” nature of university and lack of a strong alumni base.

Several questions for Chancellor Koch included:

- a. Why are instructional expenses higher than peers but salaries lower?
- b. How can UIS compete with free/low-cost MOOCs?
- c. Why do some students “Pay upward” to go to a better school?

A discussion on finding a long-term sustainable solution to being great was commenced by Trustee Kennedy with a brief back and forth.

At 11:15 a.m., Chairman Kennedy adjourned open session and moved into Executive Session for lunch.

At 1:04 p.m., the Board of Trustees reconvened after lunch into standard session.

Chairman Kennedy invited a Quartet to briefly perform for the trustees.

Chairman Kennedy welcomed a presentation by Dean Pinky Wassenberg who spoke on the College of Public Affairs and Administration at the Springfield campus. Dean Wassenberg noted that the College is interdisciplinary teaching focused and emphasized UIS’ goal of ensuring that its students learn leadership skills, referencing the “Leadership Learned” initiative. The program’s success is illustrated by Mark Cheviron, ADM vice president; Dana Perino, WH Press Secretary; Gordon Heddell, DOD Inspector General; Robert Moore, US Marshal; Tom Livingston, VP CSX

UIS’ tradition of leadership was emphasized, noting traditional students who exemplify leadership and preparation for leadership in public affairs and practical politics. More graduates of the program include: IL Senators Kimberly Lightford and Mike Jacobs; Ann Schneider, IDOT Secretary; Director of IDNR, Marc Miller; and Trustee Karen Hasara. More graduates are enrolled than undergrads in the college of public affairs and administration and teaching, scholarship and service remain the College’s main goals.

Chairman Kennedy welcomed Ms. Maureen Parks, Executive Director and Associate Vice President for Human Resources to report on the Policies for a comprehensive sexual harassment and protection of minors program. Ms. Parks explained the Task Force’s priorities included the following:

1. Draft and distribute U wide communication.
2. Compile inventory of all laws and procedures.
3. Conduct substantive review of applicable laws, policies and procedures.
4. Identify special situations needing additional attention.

She explained the policy development process and how the Task Force worked with many other groups, including: the University Ethics Office, Office of Equal Opportunity and Access, Campus Human Resources, Student Affairs, University Legal Counsel, and others.

A brief overview of the policy:

Updated statement on relating policies which were made more comprehensive. Educational programs were developed, and the following salient points were noted:

1. **Each campus will broadly maintain and disseminate a program.**
2. **Every employee will participate in an education program every 3 years.**
3. **All incoming and transfer students will participate in an education program each fall.**

Concerning the protection of minors, our new policy meets the requirements of Abused and Neglected Child Reporting Act (ANCRA) and mandates the completion of a mandatory reporting awareness program, which used to only apply to select employees, but now everyone. This program requires background and sex offender registry checks, requires campuses to maintain detailed reports of activities and programs that involve minors, and limits minors' exposure to areas which may be hazardous, while requiring the documentation of health and safety considerations.

Moreover, the Task Force recommended updates to Whistleblower Protection, which clarifies the intention and scope is well beyond financial matters and applicable. It was further noted that many other campus policies will be reviewed related to the review of this policy.

The Next Steps for the task force include reviewing consistency with University wide policy and developing a policy communication plan. An ANCRA Awareness Program begins in March 2013.

Trustee Kennedy welcomed the University of Illinois Foundation (UIF) Report by Dr. Sidney Micek. Dr. Micek spoke concerning Access Illinois, a Presidential Scholarship initiative which raised 57% of the \$100 million goal, totaling \$57 million. The UIF is receiving commitments at a rate indicating overall goal completion ahead of schedule. FY2012 was a terrific year for the UIF, with funding productivity increasing and \$250 million annually in new business. Concerning cash flow, the UIF considers to be included outright gifts made in cash and realized deferred gifts. This metric was stressed as very important as it is an indicator compared across universities. A brief word on the Active Endowment was offered before speaking on Dr. Micek's successor. Furthermore, the UIF is in the process of hiring new CIO and under consideration are three new, impressive candidates.

Chairman Kennedy then presented a Proclamation honoring Dr. Micek. President Easter offered remarks on the accomplishments and retirement of Dr. Micek.

Chairman Kennedy welcomed a presentation by Loren Taylor, chief of the University of Illinois Alumni Association. Mr. Taylor spoke concerning University advancement metrics, notably: Gift income, Annual giving rate, and Endowment assets per FTE Enrollment. The gentleman noted further alumni relations metrics that are less easy to quantify and utilize but have much potential, including: Data, Loyalty, Engagement, Advocacy and Leadership. Mr. Taylor spoke on the history of the Association, remarking that the organization is non-profit with a 30 member board of directors. Illinois Connection is the advocacy arm of the Association with Strategic Priorities including: Leadership, Advocacy, Scalable IT, Mass Marketing and Communications, Self-governing Alumni Forum, the UI Alumni Network (akin to Facebook; represented as "THE place to go" to connect with other alumni), and the Brand and Image of Illinois.

Next, Chairman Kennedy welcomed a presentation by Mr. Walter Knorr, VP/CFO and Comptroller on Financial Indicators. At present, Vice President Knorr remarked that Nearly \$8 billion from FY2012 remains unpaid by the State of Illinois. There was a 39% drop in constant dollars from GRF of the Great State of Illinois. The State will have to carry unfunded pension obligations on our books in 2 years, presenting a challenge for the accounting team. At the moment, the number to be added to our books totals \$7.7 billion. Vice President Knorr further spoke on the disparity between the utility budget vs. actual expense, attributed to energy efficiency and mild winters. The University of Illinois Hospital's net income finished roughly 2 million in profit. Mr. Knorr remarked for some time on the University of Illinois credit rating, currently at Aa2 vs. state at A2. (Both Moody's). Further, Mr. Knorr explained Moody's comments of the University of Illinois' creditworthiness, explaining that positive comments

included: the University of Illinois is a “Premier Public University,” strong student demand, fundraising successes, and excellent cash position. He spoke on Moody’s negative comments including the University’s reliance on the State of Illinois, substantial delays in state funding, no financial cushion, its exposure to variable-rate debt and exposure to the healthcare sector. The University of Illinois currently has on its books \$1.6 billion in total debt, which is well above public and BigTen median. The Board of Trustees approved \$85 million in hospital renovations.

Next, Chairman Kennedy welcomed UC Senate Chairman Matt Wheeler to offer a Presentation on Faculty Research. Mr. Wheeler emphasized an increase in research activity, noting that the University facilitated \$685 million in externally funded research. The gentleman referenced National Research Council data, inferring that 40% of researchers’ time is spent doing compliance activities and discussed topics of concern to faculty, including:

1. Differences in agency requirements;
2. Audit fears;
3. Federal regulations;
4. Safety; and
5. Export controls.

Mr. Wheeler posed the question, “What is under University control?” He further opined that several institutional requirements are directly under our control, including pre- and post- award, OTM and hiring processes. Further, technology or the lack thereof and administrative expectations of time and effort available were aspects of research under administrative control. In addressing the challenges, Mr. Wheeler remarked that Huron Consulting conducted analysis of research administration in Spring 2011, focusing on the Research Administration Application Suite, which is software and integration for proposal development, award tracking, dashboard, conflict of interest compliance, and animal care compliance. The status of the project is that the RFP was released in December, 2011 and that ratings have been collected but extra efforts are underway to engage faculty feedback. Mr. Wheeler strongly stressed the need for further procurement reform. As a final thought, Mr. Wheeler offered that some hiring processes have been streamlined; reducing paperwork, but pension issues and the issue of academic vs. civil service employees remain markedly salient.

Chairman Kennedy welcomed Springfield Senate Chair Lynn Fisher’s Presentation on the UIS Campus Senate. Springfield’s student/faculty governance organization includes 20 members, 5 of whom are students. Further, the Senate is supported by standing committees and tasked to represent faculty, students, staff, and administrators. The executive arm is a Senate Executive Committee, constituted of four faculty officers and the student body president.

Finally, Chairman Kennedy made Announcements of future Board meetings and stated that the next meeting will be held on Wednesday and Thursday, January 23 and 24, 2013 in Chicago for a Board retreat and meeting; on Thursday, March 7 2013 in Urbana; and on Thursday, May 23, 2013 in Chicago.

The meeting of the Board was adjourned at 3:20 p.m.

Respectfully Submitted,

Brock Gebhardt
Student Body President

