

Campus Strategic Plan

- Foster scholarship, discovery, and innovation
- Provide transformative learning experiences
 - Undergraduate research experiences
 - International experience
 - Leadership courses
- Make a significant and visible societal impact
- Steward current resources and generate additional resources for strategic investment
 - Dollars generated from self-supported and cost-recovery academic programs



Provost Office Themes

- Excellence, visibility, impact
- Be strategic
- Can't do everything
- If want to add something, need to think about costs as well as capacity (what will you stop doing)

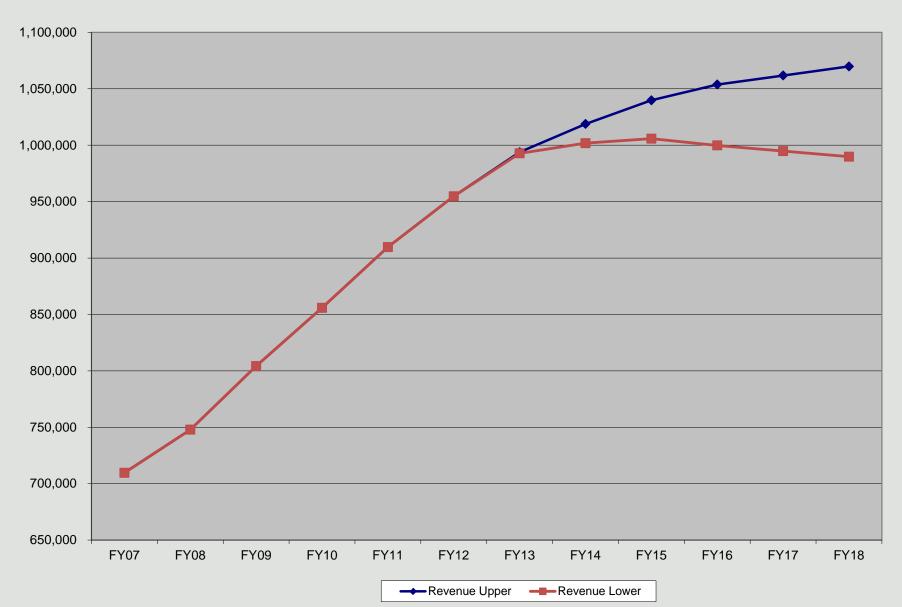
How Can Educational Policy Committee Help?

- Be nimble
- Focus on questions about budget implications
- Think about undergraduate student experience
- Additional resources will be crucial for the campus



Our Funding Model is Changing

State, Tuition & ICR Budget through FY13; projections through FY18



Increasing Unit Focus on Resource Generation

- Institutional responsibility to provide doctoral education (generally, with support for student)
- Differentiation between PhD and terminal master's training
- Without cost recovery, UG students cover cost of terminal master's



Flow of Graduate Revenue

- Vast majority of Grad revenue flows to colleges. However:
 - Most doctoral revenue is waived
 - Almost all self-supporting revenue is collected
- Colleges have discretion regarding how revenue is passed to units

Cross-unit Impact of Self-Supporting Programs

- Potential for revenue generating programs to create costs in other units
- Budget guidelines modified to require payment to other units
- Analysis shows no significant impact, to date.
 - Overall, no grad growth in IUs taken in other colleges
 - Self-supporting IUs from other colleges also flat

